March 1, 2024

George Washington Academy 2277 South 3000 East St. George, UT 84790

To Whom it May Concern:

OUR UTAH based CHARTER SCHOOL invites **Qualified Accounting Firms** to submit a proposal for the preparation and audit of its yearly financial statements and related filings for a five-year period beginning with the 2024 fiscal year ending 2029. Our organization does not currently, but may at times, require a federal single audit. The audit of George Washington Academy's financial statements must be performed in accordance with generally accepted auditing standards. Statements must be prepared in accordance with Utah State Board of Education mandates and GASB.

Attached is a copy of our most recent Audited Financial statements. Additional details can be found on our website and at transparent.utah.gov.

George Washington Academy serves approximately 1000 students each year with funding from state and federal education departments, contracts, and fees. We receive government funding from Utah State Board of Education, Federal Department of Education and other related agencies. We have 136 employees located in one office(s). Our annual revenue has ranged between \$7M and \$10.2M over the past five years.

OUR NONPROFIT requires the following services:

- 1. Annual financial statement audit. Due Nov 30
- 2. Federal Single Audit (not currently applicable, but please quote). Due Nov 30
 - 3. Preparation of IRS form 990 Due May 15
 - Trial Balance for AFR/APR Submission Due Oct 1
 - 5. Management letter Due Nov 30

All the above must be completed by at least 14 days prior to the due dates listed above, in order for our Finance Committee to review each document prior to its submission to the appropriate recipients. In addition, OUR NONPROFIT requires that a meeting of the auditors and selected OUR NONPROFIT board and staff members be held to discuss a draft version of the financial statements and that the auditors meet at least yearly with the Board of Directors' Audit committee.

All proposals must include:

- a) Evidence of the firm's qualifications to provide the above services;
- b) Background and experience in auditing nonprofit clients;
- c) The size and organizational structure of the auditor's firm;
- d) Statement of the firm's understanding of work to be performed, including tax and non-audit services;
- f) A proposed timeline for fieldwork and final reporting;
- g) Proposed fee structure for each of the three years of the proposal period, including whatever guarantees can be given regarding increases in future years, and the maximum fee that would be charged;
- h) Describe your billing rates and procedures for technical questions that may come up during the year, or whether these occasional services are covered in the proposed fee structure;
- i) Names of the partner, audit manager, and field staff who will be assigned to our audit and provide biographies.
- A copy of your firm's most recent peer review report, the related letter of comments, and the firm's response to the letter of comments; and
- k) References and contact information from at least 3 comparable nonprofit audit clients.

Your proposal must be received by March 21, 2024. Send your proposal to me at OUR NONPROFIT, address. The Audit committee will review all proposals at their March 22, 2024 meeting and make a recommendation regarding the choice of auditors to the full board of directors in the March 28, 2024 meeting.

If you have any questions or would like further clarification of any aspect of this request for bid, please contact Spencer Adams at 801-394-4140 ext. 1205 or via email at spencer@redapplefinance.com.

Please submit bids via email to spencer@redapplefinance.com

Sincerely,

Casey Unrein
Audit Committee Chair

Encl: GWA audit report and Form 990 for last fiscal year



Financial Statements June 30, 2023

George Washington Academy

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Independent Auditor's Report

The Board of Directors George Washington Academy St. George, Utah

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities and the major fund of George Washington Academy (the School) as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the School, as of June 30, 2023, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the School's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the
 aggregate, that raise substantial doubt about the School's ability to continue as a going
 concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedule of revenue, expenditures, and changes in fund balance – budget and actual – general fund and notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial

statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 23, 2023, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

Ogden, Utah

October 23, 2023

Esde Saelly LLP

The discussion and analysis of George Washington Academy's (the School) financial performance provides an overall review of financial activities for the fiscal year.

FINANCIAL HIGHLIGHTS

Over the course of the fiscal year, both revenue and expenses increased. The increased revenue was largely due to additional interest revenue from investments along with the State's legislation putting an emphasis on increased funding for schools. The School also provided an increase to the salary schedules. Creating a conservative budget is an emphasis going into each year with the variables surrounding State and Federal funding.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis serve as an introduction to the School's basic financial statements. These financial statements include three primary components:

Government-wide financial statements Fund financial statements Notes to the financial statements

The basic financial statements consist of two kinds of statements that present different views of the School's financial activities.

Government-Wide Financial Statements (GWFS)

The GWFS (i.e., Statement of Net Position and Statement of Activities) provide readers with a broad overview of the School's finances. The government-wide statements report information about the School as a whole using accounting methods similar to those used by private-sector companies.

The Statement of Net Position provides information on all of the assets and liabilities of the School, with the difference between the two providing the net position. Increases or decreases in the net position may indicate whether the financial position of the School is improving or deteriorating, respectively.

The Statement of Activities reflects changes in net position during the fiscal year. Changes in net position are reported using the accrual basis of accounting, similar to that used by private-sector companies. Accrual basis accounting takes into account all current year related revenue and expenditures, regardless of when cash is received or paid.

The GWFS presents an aggregate view of the School's finances and contains useful long-term information as well as information for the just-completed fiscal year.

To assess the overall financial condition of the School, additional non-financial factors, such as changes in the condition of school buildings and other facilities, should be considered.

In the GWFS, the School's activities are all classified as governmental activities. Governmental activities include all regular and special education, all educational support activities, administration, custodial, maintenance, transportation, and food services. Most of these activities are supported by the State of Utah Minimum School Program. The GWFS can be found on pages 9-10 of this report.

Fund Financial Statements

Funds are accounting devices the School uses to keep track of sources of funding and spending on particular programs and to demonstrate compliance with various regulatory requirements. Fund financial statements focus on individual parts of the School. Fund statements generally report operations in more detail than the government-wide statements. This statement focuses on its most significant or "major" funds and not on the School as a whole.

The School establishes other funds, as necessary, to control and manage money for particular purposes or to show that it is properly using certain revenue.

Governmental Funds

Governmental funds account for nearly the same functions as the governmental activities. However, unlike the GWFS, governmental funds focus on near-term inflows and outflows as well as the balances left at year-end that are available for funding future basic services.

It is useful to compare information found in the governmental funds with that of the governmental activities. By doing so, readers may better understand the long-term impact of the School's near-term financing decisions.

The basic governmental funds financial statements can be found on pages 11-14 of this report.

Notes

The notes to the financial statements starting on page 15 provide further explanation of some of the information in the statements and provide additional disclosures so statement users have a complete picture of the School's financial activities and position.

Required supplementary information further explains and supports the financial statements by including a comparison of the School's budget data for the year.

Government-Wide Financial Analysis

Net position may serve as a useful indicator of an organization's financial position. The School continues to put an emphasis on spending restricted funds from various programs. The restricted net position decreased \$44,123 while the unrestricted net position increased by \$735,509.

	2023	2022	
Assets Current and other assets Capital assets	\$ 10,234,381 10,918,641	\$ 9,117,138 10,769,679	
Total assets	\$ 21,153,022	\$ 19,886,817	
Liabilities Current and other liabilities Long-term liabilities Total liabilities	\$ 1,235,814 12,006,441 13,242,255	\$ 809,957 12,818,246 13,628,203	
Net Position Net investment in capital assets Restricted Unrestricted	(1,087,800) 2,625,460 6,373,107	(2,048,567) 2,669,583 5,637,598	
Total net position	\$ 7,910,767	\$ 6,258,614	

A portion of the School's net position is the investments in capital assets (i.e., buildings and improvements, land, equipment, furniture and fixtures and construction in progress) and the related debt used to acquire those assets still outstanding. These capital assets provide services to students; consequently, these assets are not available for future spending. The negative net investment in capital assets is due to cumulative depreciation of the respective capital assets exceeding the cumulative principal repayments on the related long-term debt. Restricted net position is restricted for debt service and program restrictions. The remaining portion of the School's net position is unrestricted.

Governmental Activities

Changes in Net Position – The table below shows the changes in net position for the fiscal years 2023 and 2022. The School relies on state and federal support for 95% of its governmental activities for the year ended June 30, 2023. The School had total revenue of \$10,184,346 and total expenses of \$8,532,193, during the year ended June 30, 2023. The School had an increase in net position of \$1,652,153 during the year ended June 30, 2023. The increase in net position was largely due to the increase in interest income and the School's conservative approach to their budgeting to ensure a healthy bottom line at that end of the fiscal year.

	2023	2022	Change
Revenue			
Program revenue			
State and federal aid	\$ 9,330,321	\$ 9,710,018	\$ (379,697)
Charges for services	223,940	33,518	190,422
Operating grants and contributions	23,694	146,896	(123,202)
Other local revenue	277,554	63,295	214,259
Total revenue	9,855,509	9,953,727	(98,218)
Expenses			
Instructional	5,241,104	4,877,978	363,126
Support services	3)2 (1)20 (1,077,370	303,123
Students	347,519	309,410	38,109
Staff assistance	159,292	110,208	49,084
General	83,679	168,680	(85,001)
School administration	686,675	612,979	73,696
Central services	185,934	186,108	(174)
Operation and maintenance	,	,	, ,
of facilities	781,933	734,819	47,114
Transportation	49,089	38,164	10,925
School food services	522,102	459,708	62,394
Interest and other costs	474,866	502,852	(27,986)
Total expenses	8,532,193	8,000,906	531,287
Change in Net Position	\$ 1,323,316	\$ 1,952,821	\$ (629,505)

Governmental Funds

The focus of the School's governmental funds is to provide balances of spendable resources and to provide data on near-term inflows and outflows.

General Fund – The general fund is the general operating fund for the School. At the end of the current fiscal year, the general fund balance is \$9,096,382 which is an increase of \$684,844 from the prior year. The School puts an emphasis continuing to be fiscally healthy by saving a portion of the budget each year. There has traditionally been additional savings throughout the budget at the end of the year that adds to that savings.

Expenditures for general School purposes totaled \$9,504,267, which is an increase of \$706,515 from the prior year. The School takes a conservative approach to budgeting, focusing on the bottom line. Where there were funds available, the School used those funds to invest in capital assets, curriculum for students and increase the salary schedule for employees.

General fund salaries totaled \$4,927,560, while the associated fringe benefits of retirement, social security, unemployment, workers compensation, health, dental and vision added \$1,284,096 to arrive at 65% of the School's general fund expenditures.

Budgetary Highlights

The School adopts an original budget in June for the subsequent year.

Actual expenditures in the general fund were \$222,830 less than the amended budget. The *State Compliance Audit Guide* requires expenditures to be less than the amended budget. The School was in compliance with this requirement.

Capital Assets

The School has invested \$16,315,282 in a wide range of capital assets, but primarily in land and building and improvements. The total accumulated depreciation on these assets amounts to \$5,396,641. There were capital asset additions of \$627,913, for fiscal year 2023. Additional information regarding the School's capital assets can be found in Note 3 to the basic financial statements.

Long-Term Debt

Long-term debt consists of the 2015 series bonds totaling \$11,500,000 as of June 30, 2023 and bear interest at an average rate of 4.03%. The bonds payable mature in April 2042. The 2015 series bonds were issued at a premium and the bond premium as of June 30, 2023 is \$264,791. The School also has an outstanding bonds fee payable to a financial institution totaling \$241,650, as of June 30, 2023. See Note 4 to the financial statements for more information about long-term debt.

Requests for Information

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the School at 2277 South 3000 East St. George, Utah 84790, or at 435-673-2232.

	Governmental Activities
Assets	
Cash and investments	\$ 8,148,427
Restricted cash and investments	1,845,540
State receivables	1,785
Federal receivables	228,452
Other receivables	3,518
Prepaid expenses and other assets	6,659
Capital assets (not subject to depreciation)	1,720,759
Capital assets (net of accumulated depreciation)	9,197,882
Total assets	21,153,022
Liabilities	
Accounts payable	377,711
Accrued liabilities	351,111
Accrued interest	97,815
Unearned revenue	409,177
Long-term liabilities	
Due within one year - bonds and bonds fee payable	838,000
Due in more than one year - bonds and bonds fee payable	11,168,441
Total liabilities	13,242,255
Net Position	
Net investment in capital assets	(1,087,800)
Restricted for	(, , , ,
Special education	30,629
CTE college and career awareness	5,761
Math science teacher recruitment	7,804
School Land Trust	13,490
Food service	722,236
Debt service	1,845,540
Unrestricted	6,373,107
Total net position	\$ 7,910,767

			Progra								
	Expenses		Charges for Gran		Charges for Grants a				Operating Grants and Intributions	an	Net nue (Expense) d Changes let Position
Functions/Programs											
Governmental activities	ć F 244 404	4			F 200 004		(24.440)				
Instructional	\$ 5,241,104	\$	-	\$	5,209,994	\$	(31,110)				
Support services	247 510						(247 540)				
Students Staff assistance	347,519		-		-		(347,519)				
Staff assistance	159,292		-		-		(159,292)				
General School administration	83,679		-		-		(83,679)				
Central services	686,675		-		-		(686,675)				
	185,934		-		-		(185,934)				
Operation and maintenance of facilities	781,933						(781,933)				
Transportation	49,089		-		-	(49,089)					
School food services	522,102		223,940		328,837		30,675				
Interest and other costs	474,866		223,340		320,037		(474,866)				
interest and other costs	474,000					4	(474,000)				
Total Governmental Activities	\$ 8,532,193	\$	223,940	\$	5,538,831		(2,769,422)				
	General Revenue Grants and contributions not restricted to specific programs State aid Local revenue Interest earnings Gain on sale of assets						4,144,021 12,658 254,766 10,130				
						-					
	Total general revenue						4,421,575				
	Change in Net Position Net Position, Beginning of Year						1,652,153				
							6,258,614				
	Net Position, End of Year						7,910,767				

	General
Assets	
Cash and investments Restricted cash and investments State receivables Federal receivables Other receivables Prepaid expenses	\$ 8,148,427 1,845,540 1,785 228,452 3,518 6,659
Total assets	\$ 10,234,381
Liabilities and Fund Balance	
Liabilities Accounts payable Accrued liabilities Unearned revenue	\$ 377,711 351,111 409,177
Total liabilities	1,137,999
Fund Balance Nonspendable Prepaid expenses Restricted for	6,659
Special education CTE college and career awareness Math science teacher recruitment School Land Trust Food service Debt service Unassigned	30,629 5,761 7,804 13,490 722,236 1,845,540 6,464,263
Total fund balance	9,096,382
	\$ 10,234,381

Total Fund Balances - Governmental Funds

\$ 9,096,382

The cost of capital assets (land, buildings and improvements, equipment, furniture and fixtures and construction-in-progress) purchased or constructed is reported as an expenditure in governmental funds. The statement of net position includes those capital assets among the assets of the School as a whole. The cost of those capital assets is allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the statement of activities. Because depreciation expense does not affect financial resources, it is not reported in government funds.

Costs of capital assets
Depreciation expense to date

10,918,641

Long-term liabilities applicable to governmental activities are not due and payable in the current period and therefore are not reported as fund liabilities. All liabilities, both current and long-term, are reported in the statement of net position. Balances at year end are:

Long-term liabilities

Bonds and bonds fee payable

Premium on bonds payable

Accrued interest

(11,741,650) (264,791) (97,815)

16,315,282

(5,396,641)

(12,104,256)

Net Position

\$ 7,910,767

	General
Revenue State aid Federal aid Earnings on investments School fees School lunch sales Local contributions Other local sources	\$ 9,084,033 575,125 254,766 1,853 223,940 23,694 10,805
Total revenue	10,174,216
Expenditures Instructional	5,241,104
Support services Students Staff assistance General School administration Central services Operation and maintenance	347,519 159,292 83,679 686,675 185,934
of facilities Transportation	307,747 49,089
Total support services	1,819,935
Non instructional School food services program Capital outlay	522,102 627,913
Total non instructional	1,150,015
Debt service Principal Interest	785,000 508,213
Total debt service	1,293,213
Total expenditures	9,504,267
Excess of Revenue Over Expenditures	669,949
Other Financing Sources Proceeds from sale of assets	14,895
Net Change in Fund Balance	684,844
Fund Balance, Beginning of Year	8,411,538
Fund Balance, End of Year	\$ 9,096,382

George Washington Academy

Reconciliation of Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balance to the Statement of Activities

Year Ended June 30, 2023

Total Net Change in Fund Balances - Governmental Funds	\$ 684,844
Amounts reported for governmental activities in the statement of activities are different because:	
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capital outlay during the fiscal year:	
Capital asset additions 627,913 Difference in proceeds and gain on sale of capital assets (4,765)	
Depreciation expense (474,186)	148,962
The governmental funds report repayment of long-term liability payments as expenditures and the effect of premiums/ discounts when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Interest is recognized as an expenditure in the governmental activities when it is due. In the statement of activities, interest expense is recognized as it accrues, regardless of when it is due. The net effect of these differences in the treatment of bonds and related items is as follows:	
Repayment of bonds and bonds fee payable principal 785,000 Amortization of bond premium 26,805 Change in accrued interest 6,542	 818,347
Change in Net Position of Governmental Activities	\$ 1,652,153

Note 1 - Summary of Significant Accounting Policies

George Washington Academy (the School) was formed on April 1, 2005, and is a nonprofit institution organized under the nonprofit corporation laws of the State of Utah. The School was organized by a group of parents, teachers, and business professionals to provide an educational opportunity in St. George, Utah, that was not governed by the local school district. The School's mission is to be a community of learners by doing whatever it takes to learn. The School is working to build a strong foundation by believing they can, working their plan, then feeling the power of success. The School provides the following activities: education, encompassing instruction, student and staff support activities and facilities maintenance and operation. Supporting services include general and administrative services which are overall entity-related administrative costs.

The financial statements of the School have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to local government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the School are described below.

Financial Reporting Entity

The School follows Governmental Accounting Standards Board (GASB) in determining the reporting entity and component units. The financial reporting entity consists solely of the primary government. Accordingly, the financial statements include all funds and agencies of the primary government whose budgets are controlled or whose boards are appointed by the School's Board of Directors (the Board).

The accounts of the School are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School are classified as governmental funds. The fund classifications and a description of each existing fund type follow:

Governmental Funds

Governmental funds are used to account for the School's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of general fixed assets, and the servicing of general long-term debt. The General fund is considered a major fund. Governmental funds include:

General fund – the primary operating fund of the School accounts for all financial resources, except those required to be accounted for in other funds.

Measurement Focus and Basis of Accounting

Government-Wide Financial Statements (GWFS)

The statement of net position and the statement of activities display information about the reporting government as a whole.

The statement of net position and the statement of activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenue, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenue, expenses, gains, losses, assets and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33 Accounting and Financial Reporting for Nonexchange Transactions in the GWFS.

Program Revenue

Program revenue included in the statement of activities derive directly from the program itself or from parties outside the School's citizenry, as a whole; program revenue reduces the cost of the function to be financed from the School's general revenue. Program revenue includes charges to students or applicants who purchase, use or directly benefit from the goods or services provided by the given function.

Fund Financial Statements

Governmental Funds

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenue is recognized when susceptible to accrual, defined as measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured principal and interest on general long-term debt, which is recognized when due, and claims and judgments which are recognized when the obligations are expected to be liquidated with expendable available financial resources. With this measurement focus, only current assets and current liabilities and deferred outflows and inflows of resources, as applicable, are generally included on the balance sheet. Operating statements of these funds present increases and decreases in fund balance. The governmental funds use the following practices in recording revenue and expenditures:

Revenue

Entitlements and shared revenue (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met and the susceptible to accrual criteria have been met.

Other receipts become measurable and available (collected within 90 days of year-end) when cash is received by the School and are recognized as revenue at that time. The School's period of availability is 90 days subsequent to year end.

Expenditures

Salaries are recorded as incurred. The School has employees who do not work year-round, but receive salary payments on a monthly basis; salaries earned, but unpaid, have been accrued as of June 30, 2023.

Restricted Cash and Investments

Cash and investments restricted for debt service is cash and investments set aside for bonds payable reserve requirements.

Investments

Investments are recorded at fair value in accordance with GASB Statement No. 72, *Fair Value Measurement and Application*. Accordingly, the change in fair value of investments is recognized as an increase or decrease to investment assets and investment income.

Receivables

All receivables are shown net of any allowance for uncollectible amounts. No allowances for uncollectible items have been recorded as of June 30, 2023.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and those differences could be material.

Capital Assets

Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). Donated capital assets are recorded at their estimated acquisition value at the date of donation. Estimated useful lives are management's estimate of how long the asset is expected to meet service demands The School's capitalization threshold is \$1,000. The cost of normal maintenance and repairs not adding to the value of the asset or materially extending asset lives are not capitalized..

Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements 5-40 years
Equipment 3-15 years
Furniture and fixtures 7 years

Unearned Revenue

Unearned revenue consists of funds that have been received but not yet earned (expended). The funds must be returned to the State of Utah if not used for qualifying expenditures.

Long-Term Liabilities

For government-wide reporting, material premiums and discounts are deferred and amortized over the life of the debt using the effective interest method. Debt is reported net of the applicable premium or discount. Issuance costs are expensed as incurred.

For fund financial reporting, premiums and discounts as well as issuance costs are recognized in the period the debt is issued. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures.

Restricted Net Position

For the government-wide statement of net position, net position is reported as restricted when constraints placed on net position use is either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

It is the School's policy to consider restricted-net position to have been depleted before unrestricted-net position is applied.

Fund Balances of Fund Financial Statements

The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the School is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact. The School has historically shown prepaids as being nonspendable as these items are not expected to be converted to cash or are not expected to be converted to cash within the next year.

Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. Debt service resources are to be used for future servicing of the general obligations and are restricted through debt covenants.

Committed: This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action by the Board. These amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (resolution) that was employed when the funds were initially committed.

Assigned: This classification includes amounts that are constrained by the Board's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board or by the Board delegating this responsibility to the executive director or their designee through the budgetary process.

Unassigned: This classification includes the residual fund balance for the General fund and the amount established for minimum funding.

The School would typically use restricted fund balances first, followed by committed resources, and the assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend unassigned resources first to defer the use of these other classified funds.

Grants and Other Intergovernmental Revenue

Federal and state reimbursement-type grants are recorded as intergovernmental revenue when the related expenditures/expenses are incurred and, in the governmental funds, when the revenue meets the availability criterion.

Note 2 - Cash and Investments

At June 30, 2023, the School's cash and investments consisted of the following:

Cash Insured Uninsured and not collateralized		\$ 255,768 1,341,348	
Total balance and deposits		\$ 1,597,116	
	Rating	Fair Value	Investment Maturities
Investments PTIF	Unrated	\$ 8,396,851	Less than 1 year
Total cash and investments		\$ 9,993,967	

The State of Utah Money Management Council has the responsibility to advise the State Treasurer about investment policies, promote measures and rules that will assist in strengthening the banking and credit structure of the state, and review the rules adopted under the authority of the State of Utah Money Management Act (the Act) that relate to the deposit and investment of public funds.

The School follows the requirements of the Act (Utah Code, Title 51, Chapter 7) in handling its depository and investment transactions. The Act requires the depositing of School funds in a qualified depository. The Act defines a qualified depository as any financial institution whose deposits are insured by an agency of the federal government and which has been certified by the State Commissioner of Financial Institutions as meeting the requirements of the Act and adhering to the rules of the Utah Money Management Council.

The Act defines the types of securities authorized as appropriate investments for the School's funds and the conditions for making investment transactions. Investment transactions may be conducted only through qualified depositories, certified dealers, or directly with issuers of the investment securities.

Statutes authorize the School to invest in negotiable or nonnegotiable deposits of qualified depositories and permitted negotiable depositories; repurchase and reverse repurchase agreements; commercial paper that is classified as "first tier" by two nationally recognized statistical rating organizations; bankers' acceptances; obligations of the United States Treasury including bills, notes, and bonds; obligations, other than mortgage derivative products, issued by U.S. government sponsored enterprises (U.S. Agencies) such as the Federal Home Loan Bank System, Federal Home Loan Mortgage Corporation (Freddie Mac), and Federal National Mortgage Association (Fannie Mae); bonds, notes, and other evidence of indebtedness of political subdivisions of the state; fixed rate corporate obligations and variable rate securities rated "A" or higher, or the equivalent of "A" or higher, by two nationally recognized statistical rating organizations; shares or certificates in a money market mutual fund as defined in the Act; and the Utah State Public Treasurers' Investment Fund.

The Utah State Treasurer's Office operates the Public Treasurers' Investment Fund (PTIF). The PTIF is available for investment of funds administered by any Utah public treasurer and is not registered with the SEC as an investment company. The PTIF is authorized and regulated by the Act (Utah Code, Title 51, Chapter 7). The Act established the Money Management Council which oversees the activities of the State Treasurer and the PTIF and details the types of authorized investments. Deposits in the PTIF are not insured or otherwise guaranteed by the State of Utah, and participants share proportionally in any realized gains or losses on investments.

The PTIF operates and reports to participants on a fair value basis. The income, gains, and losses of the PTIF, net of administration fees, are allocated based upon the participant's average daily balance. The fair value of the PTIF investment pool is approximately equal to the value of the pool shares.

Fair Value of Investments

The School measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Quoted prices for identical investments in active markets;
- Level 2: Observable inputs other than quoted market prices; and
- Level 3: Unobservable inputs.

The investments consist only of PTIF which are classified as Level 2. The PTIF funds use the application of the June 30, 2023 fair value as calculated by the Utah State Treasurer to the School's average daily balance in the Fund. The School currently has no assets that qualify for Level 1 or 3 investments. The following table illustrates the investments by the appropriate levels for the School:

	Total	Quoted Prices in Active Markets (Level 1)		in Active Observable Markets Inputs			oservable nputs evel 3)
June 30, 2023 PTIF	\$ 8,396,851	\$		\$	8,396,851	\$	

Custodial Credit Risk

For deposits and investments, custodial credit risk is the risk that, in the event of the failure of the counterparty, the School will not be able to recover the value of its deposits, investments, or collateral securities that are in the possession of an outside party. The School's policy for managing custodial credit risk is to adhere to the Act. The Act requires all deposits of the School to be in a qualified depository, defined as any financial institution whose deposits are insured by an agency of the federal government and which has been certified by the Commissioner of Financial Institutions as meeting the requirements of the Act and adhering to the rules of the Utah Money Management Council.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School's policy for reducing its exposure to credit risk is to comply with the Act, as previously discussed.

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the School's investment in a single issuer. The School's policy for reducing this risk of loss is to comply with the Rules of the Money Management Council. Rule 17 of the Money Management Council limits investments in a single issuer of commercial paper and corporate obligations to 5-10% depending upon the total dollar amount held in the portfolio.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The School's policy for managing its exposure to fair value loss arising from increasing interest rates is to comply with the Act. Section 51-7-11 of the Act requires that the remaining term to maturity of investments may not exceed the period of availability of the funds to be invested. The Act further limits the remaining term to maturity on all investments in commercial paper, bankers' acceptances, fixed rate negotiable deposits, and fixed rate corporate obligations to 270 days - 15 months or less. The Act further limits the remaining term to maturity on all investments in obligations of the United States Treasury; obligations issued by U.S. government sponsored enterprises; and bonds, notes, and other evidence of indebtedness of political subdivisions of the state to five years. In addition, variable rate negotiable deposits and variable rate securities may not have a remaining term to final maturity exceeding three years.

Note 3 - Capital Assets

A summary of activity in the capital assets is as follows:

	June 30, 2022	Additions	Deletions	June 30, 2023
Capital assets, not subject to depreciation Land Construction-in-progress	\$ 1,232,018 -	\$ 25,000 463,741	\$ - -	\$ 1,257,018 463,741
Total capital assets, not subject to depreciation	1,232,018	488,741		1,720,759
Capital assets being depreciated Buildings and improvements Equipment Furniture and fixtures	14,051,880 565,104 10,616	29,653 92,143 17,376	(169,350) (2,899) 	13,912,183 654,348 27,992
Total capital assets being depreciated	14,627,600	139,172	(172,249)	14,594,523
Less accumulated depreciation for Buildings and improvements Equipment Furniture and fixtures	(4,858,900) (222,532) (8,507)	(391,728) (79,890) (2,568)	164,585 2,899 	(5,086,043) (299,523) (11,075)
Total accumulated depreciation	(5,089,939)	(474,186)	167,484	(5,396,641)
Total capital assets, subject to depreciation	9,537,661	(335,014)	(4,765)	9,197,882
Total capital assets, net	\$10,769,679	\$ 153,727	\$ (4,765)	\$ 10,918,641

Depreciation expense was charged to operation and maintenance of facilities function of the School.

Note 4 - Long-Term Liabilities

A summary of activity for the long-term liabilities is as follows:

·	Balance at June 30, 2022 Additions					Balance at June 30, 2023	ue Within One Year
Bonds payable Bonds fee payable Bond premium	\$ 12,285,000 241,650 291,596	\$	- - -	\$	(785,000) - (26,805)	\$ 11,500,000 241,650 264,791	\$ 815,000 23,000 -
	\$ 12,818,246	\$		\$	(811,805)	\$ 12,006,441	\$ 838,000

Long-term liabilities as of June 30, 2023, consist of the following:

Series 2015 Revenue Refunding Bonds (2015 Bonds) have an average interest rate of 4.03%, issued during fiscal year 2016 for \$16,675,000 to refund the outstanding balance of its Series 2008 and Series 2011 bonds totaling \$15,190,000. The 2015 Bonds are subject to mandatory sinking fund redemptions with semi-annual interest payments and annual principal payments through April 2042. The 2015 Bonds were issued at a premium of \$498,669 that is amoritized over the life of the bonds. The School is required to meet certain covenants including debt coverage and cash available as defined by their bonds payable agreement.

\$ 11,500,000

Costs to issue the Series 2015 Bonds totaled \$1,015,524, of which \$538,744 was paid at issuance while the remaining was recorded as a bond issuer fee payable of \$476,780.

241,650

Total long-term debt oustanding

11,741,650

Bond premium, net

264,791

\$ 12,006,441

The annual requirements to pay principal and interest on the outstanding long-term liabilities is as follows:

Years Ending	Principal	Interest	Total	
2024	\$ 838,000	\$ 469,513	\$ 1,307,513	
2025	866,370	436,913	1,303,283	
2026	424,680	403,113	827,793	
2027	443,870	386,913	830,783	
2028	458,020	369,913	827,933	
2029-2033	2,541,260	1,601,338	4,142,598	
2034-2038	3,154,150	990,350	4,144,500	
2039-2042	3,015,300	290,100	3,305,400	
Total	\$ 11,741,650	\$ 4,948,153	\$ 16,689,803	

Note 5 - Concentrations

The School's principal source of support is state and federal-based support revenue. For the year ended June 30, 2023, this funding source accounted for approximately 95% of all revenue.

Note 6 - Benefit Plan

The School has a defined contribution plan covering substantially all employees. The plan provides that all full-time employees can voluntarily contribute up to the statutory limits of their earnings to the plan. Employer contributions are discretionary and are determined and authorized by the Board of Directors each plan year. Total expense related to the plan for the year ended June 30, 2023, was \$213,702.

Note 7 - Commitments

The School has entered into a contract to purchase land adjacent to the existing building and land. The agreed upon purchase price is approximately \$1.2 million. The purchase is expected to close in 2024.



Required Supplementary Information June 30, 2023

George Washington Academy

	Budgeted	l Amounts	Actual	Variance with Final Budget- Positive (Negative)	
	Original	Final	Amounts		
Revenue					
State aid	\$ 8,618,679	\$ 9,098,601	\$ 9,084,033	\$ (14,568)	
Federal aid	463,667	504,986	575,125	70,139	
Earnings on investments	33,500	256,000	254,766	(1,234)	
School fees	475.000	240 244	1,853	1,853	
School lunch sales	175,000	218,341	223,940	5,599 (7,161)	
Local contributions	16,549	30,855	23,694	(7,161)	
Other local sources	1,000	14,895	10,805	(4,090)	
Total revenue	9,308,395	10,123,678	10,174,216	50,538	
Expenditures					
Instructional	5,266,728	5,613,098	5,241,104	371,994	
mstructional	3,200,720	3,013,030	3,241,104		
Support services					
Students	235,937	240,568	347,519	(106,951)	
Staff assistance	166,527	227,810	159,292	68,518	
General	91,370	91,434	83,679	7,755	
School administration	689,680	705,845	686,675	19,170	
Central services	195,096	195,096	185,934	9,162	
Operation and maintenance	242.274	222 244			
of facilities	313,271	329,641	307,747	21,894	
Transportation			49,089	(49,089)	
Total support services	1,691,881	1,790,394	1,819,935	(29,541)	
Non instructional					
School food services program	596,590	583,889	522,102	61,787	
Capital outlay	175,000	420,003	627,913	(207,910)	
,					
Total non instructional	771,590	1,003,892	1,150,015	(146,123)	
Debt service					
Principal	785,000	785,000	785,000	-	
Interest	534,713	534,713	508,213	26,500	
Total debt service	1,319,713	1,319,713	1,293,213	26,500	
Total expenditures	9,049,912	9,727,097	9,504,267	222,830	

George Washington Academy

Schedule of Revenue, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund Year Ended June 30, 2023

	Budgeted Amounts				Actual	Variance with Final Budget- Positive		
		Original		Final	 Amounts	(1	Negative)	
Excess of Revenue Over Expenditures		258,483		396,581	669,949		273,368	
Other Financing Sources Proceeds from sales of assets					14,895		14,895	
Net Change in Fund Balance	\$	258,483	\$	396,581	\$ 684,844	\$	288,263	

Note 1 - Basis of Budgeting

The School follows these procedures in establishing the budgetary data reflected in the financial statements.

- 1. The School's Executive Director is appointed as the budget officer. Before June 1 of each year, the budget officer shall prepare a tentative budget, with supporting documentation, to be submitted to the Board
- 2. The tentative budget and supporting documents shall include the following items:
 - a. The revenue and expenditures of the preceding fiscal year,
 - b. The estimated revenue and expenditures of the current fiscal year,
 - c. A detailed estimate of the essential expenditures for all the purposes for the next succeeding fiscal year
 - d. The estimated financial condition of the School at the close of the fiscal year,
- 3. The tentative budget shall be filed with the School's Executive Director for public inspection at least 15 days before the date of the tenant budget's proposed adoption by the Board.
- 4. Before June 30 of each year, the Board will adopt a budget for the next fiscal year.
- 5. By the sooner of July 15 or 30 days of adopting a budget, the Board will file a copy of the adopted budget with the state auditor and the State Board of Education.



Compliance Reports June 30, 2023

George Washington Academy



Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

The Board of Directors George Washington Academy St. George, Utah

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and the major fund of George Washington Academy (the School), as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and the related notes to the financial statements and have issued our report thereon dated October 23, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ogden, Utah

October 23, 2023

Esde Saelly LLP



Independent Auditor's Report on Compliance and Report on Internal Control over Compliance as Required by the *State Compliance Audit Guide*

The Board of Directors George Washington Academy St. George, Utah

Report on Compliance

We have audited George Washington Academy's (the School) compliance with the applicable state compliance requirements described in the *State Compliance Audit Guide*, issued by the Office of the State Auditor, for the year ended June 30, 2023.

State compliance requirements were tested for the year ended June 30, 2023, in the following areas:

Budgetary Compliance Fraud Risk Assessment Open and Public Meeting Act Internal Control Systems Public Education Programs

Opinion on Compliance

In our opinion, the School complied, in all material respects, with the state compliance requirements referred to above for the year ended June 30, 2023.

Basis for Opinion

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS) the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*) and the *State Compliance Audit Guide* (Guide). Our responsibilities under those standards and the *State Compliance Audit Guide* are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. Our audit does not provide a legal determination of the School's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the state requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the School's government programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the School's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Guide will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about School's compliance with the requirements of the government program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the Guide, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and
 design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding School's compliance with the compliance
 requirements referred to above and performing such other procedures as we considered
 necessary in the circumstances.
- Obtain an understanding of the School's internal control over compliance relevant to the audit
 in order to design audit procedures that are appropriate in the circumstances and to test and
 report on internal control over compliance in accordance with the State Compliance Audit Guide
 but not for the purpose of expressing an opinion on the effectiveness of the School's internal
 control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses or significant deficiencies, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or to detect and correct noncompliance with a state compliance requirement on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a state compliance requirement will not be prevented or detected and corrected on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a state compliance requirement that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control and compliance and the results of that testing based on the requirements of the *State Compliance Audit Guide*. Accordingly, this report is not suitable for any other purpose.

Ogden, Utah

October 23, 2023

Esde Sailly LLP

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. 2022 A For the 2021 calendar year, or tax year beginning JUL 1, 2021 and ending JUN 30, Check if applicable: C Name of organization D Employer identification number Address change GEORGE WASHINGTON ACADEMY Name change 20-4287601 Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 2277 SOUTH 3000 EAST 435-673-2232 9,953,820. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return ST GEORGE, UT 84790 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: BLAKE CLARK for subordinates? Yes X No SAME AS C ABOVE H(b) Are all subordinates included? Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or If "No," attach a list. See instructions J Website: ► WWW.GWACADEMY.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 2007 M State of legal domicile: UT Part I Summary Briefly describe the organization's mission or most significant activities: WE ARE A COMMUNITY OF LEARNERS **Activities & Governance** DOING WHATEVER IT TAKES TO LEARN AND BUILDING A STRONG FOUNDATION. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 8 3 Number of voting members of the governing body (Part VI, line 1a) 8 Number of independent voting members of the governing body (Part VI, line 1b) 4 159 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0. **Prior Year Current Year** $8,600,\overline{720}$ 9,721,495. Contributions and grants (Part VIII, line 1h) 8 201,822. 189,475. Program service revenue (Part VIII, line 2g) 43.241. 42.737. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 0. 11 8,845,783. 9,953,727 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 5,278,051. 5,540,173. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 2,177,905. 2,460,733. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 8,000,906. 7,455,956. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,389,827. 1,952,821. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 $19,886,\overline{817}$ 18,696,857. 20 Total assets (Part X, line 16) 14,391,064. 13,628,203. 21 Total liabilities (Part X, line 26) 三年 4,305,793. 6,258,614 22 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign SPENCER ADAMS, BUSINESS MANAGER Here Type or print name and title Date PTIN Preparer's signature Print/Type preparer's name CHETT CAMPBELL, CPA CHETT CAMPBELL, CPA 02/21/23 self-employed P01301037 Paid Firm's name EIDE BAILLY LLP Firm's EIN ▶ 45-0250958 Preparer Firm's address 5929 FASHION POINT DR., Use Only OGDEN, UT 84403-4684 Phone no. 801-621-1575

No

X Yes

May the IRS discuss this return with the preparer shown above? See instructions

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: WE ARE A COMMUNITURY OF LEARNING ME WILL BO MILAMETER TO LEARNING.
	WE ARE A COMMUNITY OF LEARNERS. WE WILL DO WHATEVER IT TAKES TO LEARN. WE ARE BUILDING A STRONG FOUNDATION BY BELIEVING WE CAN, WORKING OUR
	PLAN, THEN FEELING THE POWER OF SUCCESS.
	THAN, THEN PERSONS THE TOWER OF SUCCESS:
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$7 , 824 , 881including grants of \$) (Revenue \$
Tu	MAIN PROGRAM IS TO EDUCATE STUDENTS. OUR ACHIEVEMENTS HAVE BEEN AND ARE
	TO PROVIDE INNOVATIVE EFFECTIVE LEARNING FOR STUDENTS AND HELP PREPARE
	THEM FOR LIFE AFTER SCHOOL.
	IIIII ION IIII III BONOOI.
4b	(Code:) (Expenses \$
	(cooc) (Expenses #
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
40	(Code:) (expenses \$
1 ~ 1	Other program convises (Describe on Schodule O.)
4d	
40	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ► 7 , 824 , 881 •
70	rotal program convict expenses P

Form 990 (2021) GEORGE WASHINGTON ACADEMY
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			,,
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	v	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	37
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			_ v
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	4.		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-7		X
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		_^_
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		y
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b od	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

Form 990 (2021) GEORGE WASHINGTON ACADEMY
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	X	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		_X_
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		_X_
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			37
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			37
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			х
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? F Contract Con	00-		Х
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
C	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	28c		Х
20	"Yes," complete Schedule L, Part IV	29		X
29 30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		21
30		30		х
31	contributions? If "Yes," complete Schedule M	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
52	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	- 02		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	

Form 990 (2021) GEORGE WASHINGTON ACADEMY

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.								
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		<u> </u>					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			l					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).			37					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		v					
	to file Form 8282?	7c		X					
	If "Yes," indicate the number of Forms 8282 filed during the year			Х					
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X					
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?									
9 h	If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?	7g 7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	711							
Ü	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
b	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans 13b								
	Enter the amount of reserves on hand	44-		Х					
	Did the organization receive any payments for indoor tanning services during the tax year?	14a							
ъ 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b							
IJ		15		X					
	excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	13		Ë					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any								
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		1					
	If "Yes." complete Form 6069.								

Form 990 (2021) GEORGE WASHINGTON ACADEMY 20-428/601 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response Page 6 to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 8			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3	Х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b		X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	<u> </u>
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶UT			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3))	only)	availa	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	STEVE FINLEY - 801-394-4140			
	433 NORTH 1500 WEST, MARRIOTT-SLATERVILLE, UT 84404			

Page 7

Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organize		orga	niza			npen	sate		rector, or trustee.	
(A)	(B)			(C	C)			(D)	(E)	(F)
Name and title	Average		Position (do not check more than one			than o		Reportable	Reportable	Estimated
	hours per	box	box, unless person is both an officer and a director/trustee)				n an tee)	compensation	compensation	amount of
	week (list any	-	T				T	from the	from related	other
	hours for	direct				_		organization	organizations (W-2/1099-MISC/	compensation from the
	related	ee or	stee			nsate		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	trust	lal tru		oyee	om pe		1099-NEC)	,	and related
	below	Individual trustee or director	Institutional trustee	Ser	Key employee	Highest compensated employee	ner			organizations
	line)	Indi	lust	Officer	Key	High	Former			
(1) BLAKE CLARK	40.00	1								
EXECUTIVE DIRECTOR				Х				100,666.	0.	5,964.
(2) SHANNON GREER	15.00	1						_	_	_
PRESIDENT		Х		Х				0.	0.	0.
(3) KEVIN PETERSON	15.00	1						_	_	_
CFO		Х		Х				0.	0.	0.
(4) JAYCEE ROGERS	15.00	1						_	_	_
SECRETARY		Х		Х				0.	0.	0.
(5) CASEY UNREIN	15.00	1						_	_	_
BOARD MEMBER		Х		Ш				0.	0.	0.
(6) SHAUNA MAHONEY	15.00	1						_	_	_
BOARD MEMBER		Х		Ш				0.	0.	0.
(7) HOLLY MYERS	15.00	1						_	_	_
BOARD MEMBER		Х		Ш				0.	0.	0.
(8) RACHEL STEWART	15.00									
BOARD MEMBER		Х		Ш				0.	0.	0.
(9) APRIL PAXTON	15.00	1								
BOARD MEMBER		Х		Ш				0.	0.	0.
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				Ш						
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Form 990 (2021) 132007 12-09-21

Section A. Officers, Directors, Trus	tees, Key Em	<u>oloy</u>	ees,	anc	<u>iH t</u>	ghes	st C	ompensated Employee	s (continued)			
(A)	(B)			(0	C)			(D)	(E)		(F)	
Name and title	Average	Position (do not check more than one						Reportable	Reportable	F	stimate	ed
	hours per	box	, unle	ss per	rson i	is botl	h an	compensation	compensation	a	mount	of
	week	offic	cer ar	nd a d	lirecto	or/trus	tee)	from	from related		other	
	(list any	ector						the	organizations		npensa	ıtion
	hours for	Individual trustee or director	ao			ted		organization	(W-2/1099-MISC/	1	from th	
	related	ste e	ruste			bensa		(W-2/1099-MISC/	1099-NEC)		ganizat	
	organizations below	altru	onal t		loye	E 8		1099-NEC)		1	nd relat	
	line)	divid	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			org	ganizati	ons
		드	드	Đ	δ	토등	요			+-		
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1b Subtotal								100,666.	0	_	5,9	64.
c Total from continuation sheets to Part VI								0.	0		- , ,	0.
d Total (add lines 1b and 1c)							•	100,666.	0		5,9	64.
2 Total number of individuals (including but n							o re	eceived more than \$100,	000 of reportable			
compensation from the organization									<u> </u>			1
											Yes	No
3 Did the organization list any former officer	director, trust	ee, k	кеу е	empl	loye	e, or	hig	hest compensated emp	loyee on			
line 1a? If "Yes," complete Schedule J for s										3		X
4 For any individual listed on line 1a, is the su												v
and related organizations greater than \$150),000'? <i>If</i> "Yes,	" co	mple	ete S	Sche	edule	∋ <i>J f</i>	for such individual		. 4		X
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes." com										. 5		х
Section B. Independent Contractors	ipiete Scrieduli)	or st	ICII Į	oers	SOLL						
Complete this table for your five highest co	mpensated inc	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	3100,000 of compen	sation f	rom	
the organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thiņ	the organization's tax y	ear.			
(A)	- dalor -			_				(B)			(C)	
Name and business	address	NC	ONE	<u> </u>			\dashv	Description of s	services	Comp	ensatio	n
							\dashv					
2 Total number of independent contractors (i		ot lin	nited	d to		_	ted	above) who received me	ore than			
\$100,000 of compensation from the organi	zation)					990 (2001

20-4287601

			Check if Schedule O	conta	ains a r	esponse	or note to anv lir	ne in this Part VIII			
							,	(A)	(B)	(C)	(D)
								Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
									lunction revenue	business revenue	sections 512 - 514
s s	1	а	Federated campaigns			1a					
Contributions, Gifts, Grants and Other Similar Amounts		b	Membership dues			1b					
Ω. E		С	Fundraising events		Г	1c					
ifts ar A			Related organizations			1d					
nig,			Government grants (contr			1e 9,	710,018.				
Sign			All other contributions, gifts,								
but			similar amounts not included			1f	11,477.				
Ē		g	Noncash contributions included in	lines 1	a-1f	1g \$					
a S		h	Total. Add lines 1a-1f		_		>	9,721,495.			
							Business Code				
g.	2	а	STUDENT SERVI	CES	S		611110	189,475.	189,475.		
Ş		b									
Sel		С									
am eve		d									
Program Service Revenue		е									
P.		f	All other program service	rever	nue						
			Total. Add lines 2a-2f					189,475.			
	3		Investment income (includ								
			other similar amounts)				>	36,256.			36,256.
	4		Income from investment of								
	5		Royalties	. <u></u>							
					(i)	Real	(ii) Personal				
	6	а	Gross rents	6a		20.					
		b	Less: rental expenses	6b		0.					
		С	Rental income or (loss)	6с		20.					
		d	Net rental income or (loss)					20.			20.
	7	а	Gross amount from sales of		(i) Se	curities	(ii) Other				
			assets other than inventory	7a			6,574.				
		b	Less: cost or other basis								
e			and sales expenses	7b			93.				
le le		С	Gain or (loss)	7с			6,481.				
her Revenue		d	Net gain or (loss)			<u></u>	>	6,481.			6,481.
ĕ	8	а	Gross income from fundraising	ng eve	ents (no	ot					
₹			including \$			of					
			contributions reported on	line '	1c). Se	e					
			Part IV, line 18			8a					
		b	Less: direct expenses								
		С	Net income or (loss) from	fundı	raising	events					
	9	а	Gross income from gamin	g act	tivities.	See					
			Part IV, line 19			9a					
		b	Less: direct expenses								
		С	Net income or (loss) from	gami	ing act	ivities	<u></u>				
	10	а	Gross sales of inventory, I	ess r	eturns						
			and allowances			10a	a				
		b	Less: cost of goods sold)				
		С	Net income or (loss) from	sales	of inv	entory	>				
,							Business Code				
oŭ.	11	а									
Miscellaneous Revenue		b									
eve		С									
Λisc B		d	All other revenue								
_		е	Total. Add lines 11a-11d				>				
	12		Total revenue See instruction	ne				9 953 727.	189.475.	0.	42 757.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**)
Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 123,404. 123,404. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 4,208,477. 4,208,477. 7 Pension plan accruals and contributions (include 189,508. 189,508. section 401(k) and 403(b) employer contributions) 708,557. 708,557. Other employee benefits 9 310,227. 310,227. 10 Payroll taxes 11 Fees for services (nonemployees): 76,800. 76,800. Management 1,638. 1,638. Legal 22,070. 22,070. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 314,331. 314,331. column (A), amount, list line 11g expenses on Sch O.) 9,042. 9,042. Advertising and promotion 12 Office expenses 13 120,384. 120,384. Information technology 14 15 Royalties 16 Occupancy 38,264. 14,457. 23,807. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials Conferences, conventions, and meetings 19 502,852. 502,852. 20 Payments to affiliates 21 464,386. 464,386. Depreciation, depletion, and amortization 22 42,668. 42,668. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 366,961. 366,961. TEXBOOKS AND ED MATERIA 304,473. SUPPLIES 304,473. 89,870. 89,870. PARENT TEACHER ORGANIZA 52,990. 52,990. d PROPERTY AND MAINTENANC 54,004. 54,004. e All other expenses 8,000,906. 7,824,881. 176,025. 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720)

Form 990 (2021)
Part X Balance Sheet

Pai	τx	Balance Sneet					
		Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			3,227,579.	1	2,294,319.
	2	Savings and temporary cash investments			4,233,312.	2	1,249,291.
	3	Pledges and grants receivable, net				3	412,690.
	4	Accounts receivable, net			427,736.	4	6,505.
	5	Loans and other receivables from any current or f					
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these				5	
	6	Loans and other receivables from other disqualified	ed per				
		under section 4958(f)(1)), and persons described	tion 4958(c)(3)(B)		6		
Ø	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Donata in the second second second second second				9	6,528.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	15,859,618.			
	b		10,808,230.	10c	10,769,679.		
	11	Investments - publicly traded securities		11	5,147,805.		
	12	Investments - other securities. See Part IV, line 11		12			
	13	Investments - program-related. See Part IV, line 1		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must equal	line 3	33)	18,696,857.	16	19,886,817.
	17	Accounts payable and accrued expenses		343,767.	17	409,957.	
	18	Grants payable		18			
	19	Deferred revenue			400,000.	19	400,000.
	20	Tax-exempt bond liabilities			13,647,297.	20	12,818,246.
	21	Escrow or custodial account liability. Complete Pa	art IV	of Schedule D		21	
Se	22	Loans and other payables to any current or forme					
Liabilities		trustee, key employee, creator or founder, substa	ntial c	contributor, or 35%			
iab		controlled entity or family member of any of these	perso	ons		22	
	23	Secured mortgages and notes payable to unrelate				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay-					
		parties, and other liabilities not included on lines	17-24)	. Complete Part X			
					14 201 064	25	12 (20 202
	26	Total liabilities. Add lines 17 through 25		\$ 57	14,391,064.	26	13,628,203.
S		Organizations that follow FASB ASC 958, chec	k here	e ▶ 🔼			
ခ်င		and complete lines 27, 28, 32, and 33.			1 000 615		2 500 021
alaı	27				1,808,615. 2,497,178.	27	3,589,031.
Ä	28	Net assets with donor restrictions	2,49/,1/0.	28	2,669,583.		
Ĕ		Organizations that do not follow FASB ASC 95					
P		and complete lines 29 through 33.				-00	
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
SSe	30	Paid-in or capital surplus, or land, building, or equ				30	
χ¥	31	Retained earnings, endowment, accumulated inco			4,305,793.	31	6,258,614.
ž	32	Total net assets or fund balances				32	
	33	Total liabilities and net assets/fund balances			18,696,857.	33	19,886,817.

Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets			•	
	Check if Schedule O contains a response or note to any line in this Part XI				
1 2	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25)	1 2	9,95 8,00		
3		3	1,95		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,30		
5		5	1 ,50	<i>5</i> ,	, , , ,
6	• • • • • • • • • • • • • • • • • • • •	6			
7	Donated services and use of facilities	7			
8	Investment expenses Prior period adjustments	8			
9		9			0.
10	Other changes in net assets or fund balances (explain on Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,	9			••
10		10	6,25	8 6 ⁻	14.
Pai	column (B)) rt XIII Financial Statements and Reporting	10	0,25	0,0.	
	Check if Schedule O contains a response or note to any line in this Part XII				
	oned in contains a response of note to any line in the rate XII			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on School				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X	
			Form	990 (2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021
Open to Public

Inspection

Employer identification number

Employer identification number Name of the organization GEORGE WASHINGTON ACADEMY 20-4287601 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in) P I Giffs, grants, contributions, and membership fees received. (Do not include any virtusual grants?) 2 Tax revenues levied for the organization benefit and either paid to or expended on its behalf or expended on its 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on iten 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Revertise 5 non true 4 8 Coss income from interest, dividends, payments received on securities leans, rents, royalities, and income from similar sources 9 Net income from interest, dividends, payments received on securities leans, rents, royalities, and income from similar sources activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). 11 Total support percentage for 2021 (fine 6, column (f), divided by line 11, column (f) 12 5 Trest 5 years, 1ft he Form 900 is for the organization first, second, third, fourth, or fifth tax year as a section 501(c)(s) organization, check this box and stop here. The organization did not check the box on line 13 and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization between the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization	360	ction A. Public Support			•	•		
membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf or or expended on the behalf of the paid to or expended on the behalf of the paid to or expended on the behalf of the paid to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) expended the paid of the amount shown on line 11, column (f) expended the paid of the amount shown on line 11, column (f) expended the paid of the amount shown on line 11, column (f) expended the paid of the amount shown on line 11, column (f) expended the paid of the paid of the amount shown on line 11, column (f) expended the paid of the amount shown on line 14. 8 Gross income from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, reyalties, and income from interest, and income from interest, dividends, payments received on securities loans, rents, reyalties, and income from interest the paid of the paid	Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
include any "unusual grants.") 2 Tax revenues levied for the organization is benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of fotal contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support, 3000000000000000000000000000000000000	1	Gifts, grants, contributions, and						
2 Tax revenues levied for the organization's benefit and either pial to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by sech person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support, Surrectine from text. Section B. Total Support Calendaryear (or fiscal year beginning in) ► (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 7 Amounts from line 4 8 Gross income from inerest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 19 Tublic Support Percentage 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) 12 Gross receipts from related activities, etc. (see instructions) 17 First 5 years. If the Form 980 roz 202 Schedules A, Part II, line 1 14 18 96 18 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) 14 9 96 18 3 13/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization line 15 is 10% or more, and if the organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test, the organization of under the cks a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts and circumstances test, the organization of line or the organiza		membership fees received. (Do not						
traction's benefit and either paid to or expended on its behalf The value of services or redicities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit to publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Outback the 5 ten fire 4. Section B. Total Support Calledar year (or fiscal year beginning in) (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from unrelated business activities, whether or not the business is repularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). 11 Total support. Add lines 7 through 10 22 Gross receipts from related activities, etc. (see instructions) 12 Errist Syears, if the Form 900 is for the organization's first, second, third, fourth, or fifth tax year as a section 501c(x) organization, check this box and stop here. Section C. Computation of Public Support Percentage 14 Public support percentage from 2020 Schedule A, Part II, line 14 15 Public support percentage from 2020 Schedule A, Part II, line 14 16 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, and line 14 is 10% or more, and if the organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test. The organization circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test. The organiz		include any "unusual grants.")						
or expended on its behalf 3 The value of services or facilities turnished by a governmental unit to the organization without charge 4 Total. Add lines I through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 256 of the amount shown on line 11, column (f) 6 Public support. Subtext line 5 from line 4. 8 Gross income from threast, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First 5 years. If the Form 990 is for the organization sfirst, second, third, fourth, or fifth tax year as a section 501(c)(S) organization, check this box and stop here. The organization qualifies as a publicly supported organization 13 13/3% support test: 2021. If the organization did not check the box on line 13, read line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 14 10% facts-and-circumstances test: Teorganization did not check a box on line 13, read, and line 14 is 10% or more, and if the organization meets the facts and circumstances test. The organization on line 13, 16a, 16b, or 17a, and line 14 is 10% or more, and if the organization meets the facts and circumstances test. The organization on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. The organization on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. The organization on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. The organizatio	2	Tax revenues levied for the organ-						
3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. @caset line 5 form line 4. Section B. Total Support Calendar year (or fiscal year beginning in)		ization's benefit and either paid to						
Total Add lines 1 through 3 Total Support. Submit line 5 ten line 4. Section B. Total Support Callendar year (or fiscal year beginning in) ▶ (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Total Support Submit lines 1 through 3 Total Support Submit lines 1 through 4 Total Support Add lines 7 through 40 Total Support Submit lines 1 through 4 Total Support Add lines 7 through 40 Total Support Submit lines 1 through 4 Total Support Add lines 7 through 40 Total Support Submit lines 1 through 40 Total Support Add lines 7 through 40 Total Support Submit lines 1 through 40 Total Submit lines 1 th		or expended on its behalf						
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18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	18	•				•		▶ □

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	601(c)(3) organizati	on,
	check this box and stop here						>
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2021 (I	ine 8, column (f), d	livided by line 13, o	column (f))		15	%
	Public support percentage from 2020	·				16	%
Se	ction D. Computation of Inves	tment Income	Percentage				
17	Investment income percentage for 20)21 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
18	Investment income percentage from					18	%
19	a 33 1/3% support tests - 2021. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization quali	fies as a publicly s	supported organiza	ition	>
k	33 1/3% support tests - 2020. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	as a publicly suppo	orted organization	
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	nis box and see ins	structions	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- **c** Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5с		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		

Par	t IV	Supporting Organizations (continued)			
				Yes	No
11	Has th	ne organization accepted a gift or contribution from any of the following persons?			
а	A pers	son who directly or indirectly controls, either alone or together with persons described on lines 11b and			
		elow, the governing body of a supported organization?	11a		
b	A fam	ily member of a person described on line 11a above?	11b		
		6 controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
		in Part VI.	11c		
Sect	tion E	3. Type I Supporting Organizations			
				Yes	No
1	Did th	e governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
		orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did th	e organization operate for the benefit of any supported organization other than the supported			
	organi	ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part V	N how providing such benefit carried out the purposes of the supported organization(s) that operated,			
_	supen	vised, or controlled the supporting organization.	2		
Sect	tion C	C. Type II Supporting Organizations			
				Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trus	stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or mai	nagement of the supporting organization was vested in the same persons that controlled or managed			
	the su	pported organization(s).	1		
Sect	tion E	D. All Type III Supporting Organizations			
				Yes	No
1	Did th	e organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organi	ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, ((ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organi	ization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
		ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	•	ason of the relationship described on line 2, above, did the organization's supported organizations have a			
	•	cant voice in the organization's investment policies and in directing the use of the organization's			
		e or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
<u>Caal</u>	suppo	orted organizations played in this regard.	3		
Seci		E. Type III Functionally Integrated Supporting Organizations			
1		the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a		The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction		
2		ties Test. Answer lines 2a and 2b below.		Yes	No
а		ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
		pported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		supported organizations and explain how these activities directly furthered their exempt purposes,			
		he organization was responsive to those supported organizations, and how the organization determined	0-		
1-		nese activities constituted substantially all of its activities.	<u> 2a</u>		
b		e activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
		r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
		If the reasons for the organization's position that its supported organization(s) would have engaged in	OL.		
•		activities but for the organization's involvement.	2b		
3		t of Supported Organizations. Answer lines 3a and 3b below.			
а		e organization have the power to regularly appoint or elect a majority of the officers, directors, or	2-		
h		es of each of the supported organizations? If "Yes" or "No" provide details in Part VI. e organization exercise a substantial degree of direction over the policies, programs, and activities of each	3a		
U	יום נוו	o organization exercise a substantial degree of unlection over the policies, programs, and activities of each			

of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on	Nov. 20, 1970 (explain in l	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting orga	nization (see
	instructions).			

Schedule A (Form 990) 2021

	dule A (Form 990) 2021 GEORGE WASHIN			2	0-4287601 Pag	e 7
Par	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	inizations _{(continu}	ed)	Г	
Sect	ion D - Distributions				Current Year	
1	Amounts paid to supported organizations to accomplish exe	empt purposes		1		
2	Amounts paid to perform activity that directly furthers exempt	ot purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pr	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	he organization is responsive				
	provide details in Part VI). See instructions.			8		
9	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	s	(iii) Distributable Amount for 2021	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
а	From 2016					
b	From 2017					
С	From 2018					
d	From 2019					
е	From 2020					
f	Total of lines 3a through 3e					
	Applied to underdistributions of prior years					
h	Applied to 2021 distributable amount					
ī	Carryover from 2016 not applied (see instructions)					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7:					
a	Applied to underdistributions of prior years					
	Applied to 2021 distributable amount					
	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3					
-	and 4c.					
8	Breakdown of line 7:					
	Excess from 2017					
	Excess from 2018					
	Excess from 2019					

Schedule A (Form 990) 2021

d Excess from 2020 e Excess from 2021

132028 01-04-22 Schedule A (Form 990) 2021

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

GEORGE WASHINGTON ACADEMY

Employer identification number 20-4287601

Pai	t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		ar Funds or Ad	counts. Complete if the
	,,	(a) Donor advised fun	ds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in	donor advised fund	ds
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ad	lvisors in writing that grant fu	nds can be used c	only
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other	er purpose confer	ring
	impermissible private benefit?			
Pai	t II Conservation Easements. Complete if the organic	anization answered "Yes" on	Form 990, Part IV	, line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).		
	Preservation of land for public use (for example, recreating	ion or education) 🔲 Pre	servation of a histo	orically important land area
	Protection of natural habitat	Pre	servation of a cert	ified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified	ed conservation contribution	in the form of a co	
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic structure			2c
d	Number of conservation easements included in (c) acquired af	· ·		
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	ased, extinguished, or termin	ated by the organ	ization during the tax
	year ▶			
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the period		andling of	
	violations, and enforcement of the conservation easements it l			
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enf	orcing conservation	on easements during the year
	>			
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and enforcin	ig conservation ea	sements during the year
	> \$			
8	Does each conservation easement reported on line 2(d) above	•	. , . , . ,	· — —
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation		•	
	balance sheet, and include, if applicable, the text of the footnotes and include, if applicable, the text of the footnotes are also as a second control of the f	ote to the organization's finan	icial statements th	at describes the
Dai	organization's accounting for conservation easements. t III Organizations Maintaining Collections of	Art Historical Treasur	as or Other 9	Similar Accete
ı aı	Complete if the organization answered "Yes" on Form 9	•	es, or other c	miniai Assets.
10	If the organization elected, as permitted under FASB ASC 958		atatament and hal	anno aboat warks
Ia	of art, historical treasures, or other similar assets held for publ	·		
	•	•		ice of public
h	service, provide in Part XIII the text of the footnote to its finance.			a shoot works of
b	If the organization elected, as permitted under FASB ASC 958	•		
	art, historical treasures, or other similar assets held for public or provide the following amounts relating to those items:	eanibilion, education, or rese	arcii iii iurtrierance	or public service,
	provide the following amounts relating to these items:			• •
	(i) Revenue included on Form 990, Part VIII, line 1			
^		auraa ar athar aimilar accata		
2	If the organization received or held works of art, historical trea-			provide
_	the following amounts required to be reported under FASB AS			• •
a	Revenue included on Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			▶ \$

Par	t III Organizations Maintaining C	ollections of Art	t, Hist	orical Tre	asures, o	r Other	Similar	Assets	(contin	ued)	
3	Using the organization's acquisition, accessi	on, and other records	s, checl	k any of the f	ollowing that	make sig	nificant u	se of its			
	collection items (check all that apply):										
а	Public exhibition	d		Loan or excl	nange progra	am					
b	Scholarly research	е		Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how th	ney further th	e organizatio	n's exem	pt purpos	e in Part	XIII.		
5	During the year, did the organization solicit of	r receive donations o	of art, hi	storical treas	ures, or othe	er similar a	assets		_		_
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran		ete if the	e organizatio	n answered '	"Yes" on F	orm 990,	Part IV,	ine 9, or		
	reported an amount on Form 990, Pa	rt X, line 21.									
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for	contributions	or other ass	sets not in	cluded		_		_
	on Form 990, Part X?							L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing 1	table:							
									Amount	<u> </u>	
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f				
	Did the organization include an amount on F						y?	L	Yes		No
	If "Yes," explain the arrangement in Part XIII.										
Par	t V Endowment Funds. Complete								(-) Farm		haal.
		(a) Current year	(a)	Prior year	(c) Two year	rs dack (d) Three ye	ears back	(e) Four	years	раск
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
	Grants or scholarships										
е	Other expenditures for facilities										
_	and programs										
	Administrative expenses										
g	End of year balance		/!: 4								
2	Provide the estimated percentage of the curr	•	•	g, column (a)) neid as:						
a	Board designated or quasi-endowment		_%								
b	Permanent endowment	% %									
С		· -									
2-	The percentages on lines 2a, 2b, and 2c sho	•	tion the	t are hold am	d administa	ad for the	organi-o	tion			
Sa	Are there endowment funds not in the posse	ssion of the organiza	נווטוו נוופ	at are neid an	u auminister	ed for the	organiza	liori	Г	Yes	No
	by: (i) Unrelated organizations								3a(i)		
									3a(ii)		
h	(ii) Related organizations								3b		
4	Describe in Part XIII the intended uses of the								Sb		
Par			WITICITE	iurius.							
	Complete if the organization answere), Part I\	V, line 11a. S	ee Form 990	, Part X, li	ne 10.				
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Ac	cumulate	d	(d) Bool	k valu	 е
		basis (investn	nent)	basis		dep	reciation		4 00		
	Land			1,23	2,018.		E 0		1,232	<u>2,0</u>	<u> 18.</u>
	Buildings			14,05	1,880.	4,8	58,90	0.	9,192	4,9	<u> 30.</u>
	Leasehold improvements	I			F 000		24 22		2.4	4 6	
	Equipment			57	5,720.	2	31,03	9.	344	1,6	<u>5⊥.</u>
	Other								0 76		70
Total	. Add lines 1a through 1e. (Column (d) must e	gual Form 990, Part	X, colur	<u>nn (B), line 10</u>	Oc.)			<u>▶ 1</u>	0,769	9,6	19.

		1	11b. See Form 990, Part X, line 12.	
(a) Descript	tion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
) Financia	ıl derivatives			
•	held equity interests			
Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
t al . (Col. (b	o) must equal Form 990, Part X, col. (B) line 12.)			
art VIII	Investments - Program Related.			
	Complete if the organization answered "Yes"	on Form 990, Part IV, line		
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
tal. (Col. (b	o) must equal Form 990, Part X, col. (B) line 13.)			
tal. (Col. (b Part IX	o) must equal Form 990, Part X, col. (B) line 13.) Other Assets.			
	o) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
	Other Assets. Complete if the organization answered "Yes"	on Form 990, Part IV, line Description	11d. See Form 990, Part X, line 15.	(b) Book value
art IX	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered "Yes" (a)	Description		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Colum	Other Assets. Complete if the organization answered "Yes"	Description		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered "Yes" (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities.	Description		
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Colum	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes"	Description		
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnart X	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columart X	Other Assets. Complete if the organization answered "Yes" (a) (a) (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes"	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnart X (1) Fedical (2)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columant X (1) Fed. (2) (3)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columerat X) (1) Feddom (2) (2) (3) (4)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Coluntart X (1) Feddo (2) (3) (4) (5)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnart X (1) Feddom (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columnation X (1) Feed (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Columert X) (1) Fed. (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		25.
(1) (2) (3) (4) (5) (6) (7) (8) (2) (3) (4) (5) (6) (7) (8) (9) (7) (8) (9) (9)	Other Assets. Complete if the organization answered "Yes" (a) mn (b) must equal Form 990, Part X, col. (B) line Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description 2 15.) on Form 990, Part IV, line		25.

Schedule D (Form 990) 2021

SCHEDULE E

(Form 990)

Part I

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

GEORGE WASHINGTON ACADEMY

 $Employer\ identification\ number \\ 20-4287601$

Га			VEC	NO.
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		\ .	
	bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,	_	37	
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general			37
	community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3		<u> </u>
	THE ORGANIZATION IS EXCUSED FORM FORMAL COMPLIANCE WITH REV. PROC. 75-50 AS LONG AS THE SCHOOL'S CHARTER AGREEMENT WITH			
	THE STATE OF UTAH REMAINS IN EFFECT.			
_				
4	Does the organization maintain the following?	_	37	
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing		3,	
	with student admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
	Students' rights or privileges?	5a		Х
	Admissions policies?	5b		X
	Employment of faculty or administrative staff?	5c		X
	Scholarships or other financial assistance?	5d		X
	Educational policies?	5e		X
	Use of facilities?	5f		X
	Athletic programs?	5g		X
	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
	n you anonoted from the above, produce oxphain. If you need more opace, according			
60	Does the organization receive any financial aid or assistance from a governmental agency?	6a	х	
	and the contract of the contra	6b		
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" on either line 6a or line 6b, explain on Part II.	JU		
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
′		7	х	
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	47	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990) 2021

132062 10-18-21 Schedule E (Form 990) 2021

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Name of the organization

GEORGE WASHINGTON ACADEMY

Employer identification number 20-4287601

GEORGE WASHII	101011 110111	<u> </u>							0 -	407	, , , ,		
Part I Bond Issues SEE	PART VI	FOR COLUM	(F) CON	TINUAT	ONS								
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	d (e) Issu	ıe price	(f) Descript	ion of purpose	(g) De	feased	(h) On			
										of iss	-	finan	
TIMATI CHARMED COLLOCT						TO DEFIN	D DONIDG	Yes	No	Yes	No	Yes	No
UTAH CHARTER SCHOOL	C 10750C0	017545320	00/15/15	. 1717		TO REFUN			3,7		. ,		77
A FINANCE AUTHORITY 20	6-12/5269	91754TMX8	09/15/15	1/1/	3669.	ISSUED A	UG 2008 2	4	Х		Х		X
В													
С													
D													
Part II Proceeds				•		•			•		•		
			1	١		В	С				D		
1 Amount of bonds retired			4,39	90,000.									
2 Amount of bonds legally defeased													
3 Total proceeds of issue				73,669.									
4 Gross proceeds in reserve funds			1,28	35,913.									
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
7 Issuance costs from proceeds				79,206 .									
9 Working capital expenditures from proceeds													
10 Capital expenditures from proceeds				0,125.									
11 Other spent proceeds			. 15,55	8,425.									
12 Other unspent proceeds													
13 Year of substantial completion				2016			ļ						
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a refunding issued	•												
if issued prior to 2018, a current refunding issue)?			X						_		-		
15 Were the bonds issued as part of a refunding issued		•											
issued prior to 2018, an advance refunding issue)											+		
16 Has the final allocation of proceeds been made?			Х						-				
17 Does the organization maintain adequate books a			37										
final allocation of proceeds?			X							dule K			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

Part I	II Private Business Use								
		A B			С		<u> </u>		
1 \	Nas the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
V	which owned property financed by tax-exempt bonds?		Х						
2 /	Are there any lease arrangements that may result in private business use of								
	oond-financed property?		X						
	Are there any management or service contracts that may result in private								
t	business use of bond-financed property?		X						
	f "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
c A	Are there any research agreements that may result in private business use of								
Ł	oond-financed property?		X						
	f "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4 E	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		.00 %		%		%		%
5 E	Enter the percentage of financed property used in a private business use as a								
r	result of unrelated trade or business activity carried on by your organization,								
a	another section 501(c)(3) organization, or a state or local government		.00 %		%		%		%
_6 7	Total of lines 4 and 5		.00 %		%		%		%
7 [Does the bond issue meet the private security or payment test?		X						
8a ⊦	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b l	f "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		<u>%</u>
c l	f "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
s	sections 1.141-12 and 1.145-2?								
9 H	Has the organization established written procedures to ensure that all								
r	nonqualified bonds of the issue are remediated in accordance with the								
r	equirements under Regulations sections 1.141-12 and 1.145-2?	X							
Part I	V Arbitrage								
			A B		(Ç		<u> </u>	
1 +	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
F	Penalty in Lieu of Arbitrage Rebate?		X						
2 l	f "No" to line 1, did the following apply?						_		•
a F	Rebate not due yet?		X						
b E	Exception to rebate?		X						
<u> </u>	No rebate due?	X							
ŀ	f "Yes" to line 2c, provide in Part VI the date the rebate computation was								
r	performed		1						T
3 l	s the bond issue a variable rate issue?		X						

Part IV Arbitrage (continued)								
	/	4	E	3		Ç	[)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action								
	/	4	E	3		Ç	[)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X							
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	K. See instru	uctions.					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: UTAH CHARTER SCHOOL FINANCE AUTH	ORITY							
(F) DESCRIPTION OF PURPOSE:								
TO REFUND BONDS ISSUED AUG 2008 AND FEB 2011 AND	TO PUR	CHASE L	AND.					
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:								
(A) ISSUER NAME: UTAH CHARTER SCHOOL FINANCE AUTH	ORITY							
DATE THE REBATE COMPUTATION WAS PERFORMED: 10	/07/202	20						
	·							

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GEORGE WASHINGTON ACADEMY

Employer identification number 20-4287601

CLOTICE WILDILLYCLON LICENSELLE
FORM 990, PART VI, SECTION A, LINE 3:
RED APPLE FINANCIAL PROVIDES MANAGEMENT AND ACCOUNTING SUPPORT.
FORM 990, PART VI, SECTION A, LINE 8B:
THERE ARE NO COMMITTEES WITH AUTHORITY TO ACT ON BEHALF OF THE BOARD OF
DIRECTORS.
FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 IS PROVIDED TO THE BOARD OF DIRECTORS PRIOR TO FILING. AT THE
FOLLOWING BOARD MEETING, THE BOARD DISCUSSES THE FORM 990 AND ADDRESSES ANY
QUESTIONS THAT MAY ARISE.
FORM 990, PART VI, SECTION B, LINE 12C:
MONITORED BY THE EXECUTIVE DIRECTOR AND BOARD ANNUALLY
FORM 990, PART VI, SECTION B, LINE 15A:
THE EXECUTIVE DIRECTOR'S COMPENSATION IS BASED ON APPROVED PAY SCALES WHICH
ARE REVIEWED ANNUALLY BY THE BOARD OF DIRECTORS
FORM 990, PART VI, SECTION C, LINE 19:
GOVERNING BOARD DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL
STATEMENTS ARE AVAILABLE UPON REQUEST